

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 60-881-4059
H E SERVICES CO
ANCON PROTOTYPE MACHINE
1755 WICCO RD
SAGINAW MI
48601

TO:

DELPHI SAGINAW STEERING SYS.
(3PI) PROTOTYPE OPERATIONS
2975 NODULAR DR
SAGINAW MI
48601

US

DELPHI AUTOMOTIVE SYSTEMS
PROTOTYPE OPERATIONS
3900 HOLLAND RD.
DEPT. 14
SAGINAW MI
48601

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to the Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller, and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

PURCHASE PAGE
ORDER: S3S23710

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slip Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE
06/27/03
ALLOCATION ISSUE DATE
ALLOCATION EFFECTIVE DATE
PHONE: 989-757-3400
J SANBORN
S18
Buyer
PURCHASING AGENT

SHIP VIA
SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	REQ. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE	UN
				INTENT TOOLS. THESE TOOLS WILL BE PAID BY PRODUCTION AFTER PPAP. (3) QUOTES WITHOUT PROPER DOCUMENTATION ARE SUBJECT TO NON-ACCEPTANCE. (4) PLEASE PROVIDE A COPY OF THE PROPOSED TOOLING SOURCES' QUOTE(S) WITH YOUR QUOTE. ANY DEVIATION FROM THE ABOVE REQUIREMENTS WILL ULTIMATELY DELAY ISSUANCE OF A PURCHASE ORDER.						
				TERMS AND CONDITIONS JANUARY 2001, APPLY OF WHICH SUPPLIER HAS RECEIVED A COPY.						

Doc 7418-16
Ancon Pg 1 of 20
Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b



Ancon Prototype & Machine | Universal Tool | Universal Inspection | Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400



PROTOTYPE & MACHINE

5117 S. DORT HIGHWAY
FLINT, MI 48507
PHONE (810) 743-4900
FAX (810) 743-8400

INVOICE

Invoice No. 7110000053
Date 7/31/2003
Order No. 7100000079
Shipper ID 71S0000051

BILL TO:	SHIP TO:
Delphi 3900 Holland Ave Saginaw, MI 48601	Delphi 3900 Holland Ave Saginaw, MI 48601

PAGE 1

F.O.B. POINT		SHIP VIA		ORDERED BY		CUSTOMER P.O. NO.		
		Will Call		KAREN BISHOP		S3S23710		
ORDER DATE		TERMS		PARADOX SHIPPER		SITE		
7/10/2003		NET 30 DAYS				71MN		
PART NUMBER		QTY ORDERED	UNITS	QTY SHIPPED	QTY BO	PRICE	DISC %	EXT. PRICE
71-356001-00		100.0000	EA	100.0000	0.0000	36.000	0.00	3,600.000
26108356-07D BALL OUTER TRIPOT								

REMIT PAYMENT TO:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Sales Total	3,600.00
Shipping & Handling	0.00
Misc. Charges	0.00
Tax Total	0.00
	<hr/> 3,600.00
Less Paid Amount	0.00
TOTAL	3,600.00



028980

S.Q. NUMBER 710-6442

SHIPPED VIA

RECEIVED
DELPHI SAGINAW STEERING SYSTEMS
JUL 31 2003
PROTOTYPE CENTER

RECD.
BY

3168-



PROTOTYPE & MACHINE

5117 S. DORT HIGHWAY
FLINT, MI 48507
PHONE (810) 743-4900
FAX (810) 743-8400

INVOICE

Invoice No. 7110000089
Date 8/14/2003
Order No. 7100000079
Shipper ID 71S0000095

BILL TO:	SHIP TO:
Delphi 3900 Holland Ave Saginaw, MI 48601	Delphi 3900 Holland Ave Saginaw, MI 48601

PAGE 1

F.O.B. POINT		SHIP VIA		ORDERED BY		CUSTOMER P.O. NO.		
		Will Call		KAREN BISHOP		S3S23710		
ORDER DATE		TERMS		PARADOX SHIPPER		SITE		
7/10/2003		NET 30 DAYS				71MN		
PART NUMBER		QTY ORDERED	UNITS	QTY SHIPPED	QTY BO	PRICE	DISC %	EXT. PRICE
71-239002-00		52.0000	EA	52.0000	0.0000	47.000	0.00	2,444.000
26111239-07D BALL OUTER TRIPOT								
71-240003-00		52.0000	EA	52.0000	0.0000	47.000	0.00	2,444.000
26111240-07D BALL OUTER TRIPOT								

REMIT PAYMENT TO:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Sales Total 4,888.00
Shipping & Handling 0.00
Misc. Charges 0.00
Tax Total 0.00
Less Paid Amount 0.00

TOTAL 4,888.00

Ancon Reg. of 20
A Division of H.E. Services**SHIPPING
ORDER**→ **PROTOTYPE & MACHINE**1755 Wicco Road
Saginaw, Michigan 48601
Phone (989) 755-0328
Fax: (989) 755-0330

SHIPPER NUMBER

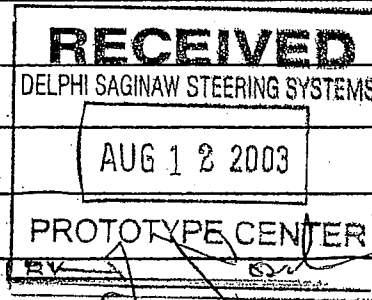
029019

710-6442

S.O. NUMBER

SHIPPED TO DELPHI AUTOMOTIVE SYSTEMS DATE SHIPPED 8/12/2003
ADDRESS 2975 NODULAR DRIVE CUSTOMER'S ORDER NUMBER S3S23710
CITY SAGINAW MI 48601- INVOICE NUMBER _____
KAREN BISHOP SHIPPED VIA _____

QUANTITY		DESCRIPTION	
ORDERED	SHIPPED		
52	52	390130 02 26111239-07D / ^{MP} BALL OUTER TRIPOT	47-



HOW PACKED _____

RECD.
BY _____

2444-

**SHIPPING
ORDER**→ **PROTOTYPE & MACHINE**1755 Wicco Road
Saginaw, Michigan 48601
Phone (989) 755-0328
Fax: (989) 755-0330

SHIPPER NUMBER

029027

S.O. NUMBER

710-6442 B

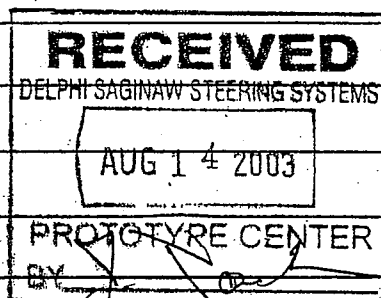
SHIPPED TO DELPHI AUTOMOTIVE SYSTEMSDATE SHIPPED 8/14/2003ADDRESS 2975 NODULAR DRIVECUSTOMER'S
ORDER NUMBER S3S23710CITY SAGINAW MI 48601-

INVOICE NUMBER

KAREN BISHOP

SHIPPED VIA

QUANTITY		DESCRIPTION	
ORDERED	SHIPPED		
52	52	390130 03 26111240-07D BALL OUTER TRIPOT	47-



HOW PACKED

RECD.
BY

2444-

Ancon Prototype & Machine | Universal Tool | Universal Inspection | Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400



PROTOTYPE & MACHINE

5117 S. DORT HIGHWAY
FLINT, MI 48507
PHONE (810) 743-4900
FAX (810) 743-8400

INVOICE

Invoice No. 7110000090
Date 8/14/2003
Order No. 7100000079
Shipper ID 71S0000096

BILL TO:

Delphi
3900 Holland Ave
Saginaw, MI 48601

SHIP TO:

Delphi
3900 Holland Ave
Saginaw, MI 48601

PAGE 1

F.O.B. POINT		SHIP VIA	ORDERED BY		CUSTOMER P.O. NO.		
		Will Call	KAREN BISHOP		S3S23710		
ORDER DATE	TERMS		PARADOX SHIPPER		SITE		
7/10/2003	NET 30 DAYS		29033		71MN		
PART NUMBER	QTY ORDERED	UNITS	QTY SHIPPED	QTY BO	PRICE	DISC %	EXT. PRICE
71-241004-00	30.0000	EA	30.0000	0.0000	59.000	0.00	1,770.000
26111241-07D BALL OUTER TRIPOT							

REMIT PAYMENT TO:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Sales Total 1,770.00
Shipping & Handling 0.00
Misc. Charges 0.00
Tax Total 0.00
1,770.00
Less Paid Amount 0.00

TOTAL 1,770.00

DELPHI

Purchase Request

Bold areas are required fields

Service

Cap/Const.

Other

SB PO / HEL NO. /

MBO / BL PO No.

PO# / Alt. /

Page

Req. No.

370130

Supplier **Wilson** Duns No. _____ Fax No. _____
 Address _____
 Date **1-18-03** APA Rec'd _____
 Ship to Dock **19** _____
 Rec. Notify **Allen Blythe** _____
 Phone **672-9166** Mail/PK **14** Fax _____
 Deliver to _____

Contact **Greg Howard** Phone No. **755-0388**
 Tax Code _____ Number **43501729**

Qty	U/M	Est. Cost	Actual Cost	GC	GL	Dept	Sub Acct	Corp	Loc	Prod	Item ID / Description
1	lot		150	2	4	5	5	3	3	4	PA 26101018356-010 On Demand Number 26111238 MP Ball Point Extra See Up for Special Rate of Extra Extra extra material on tape send in early verbal delivery

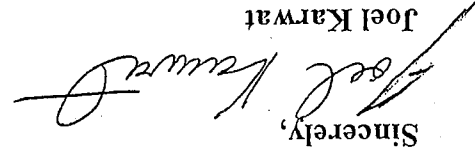
Where Used / Remarks
 S3S 23710
 X-tra Set Up
 0 pc

Must be Complete: Is a Substitute Material or Supplier Acceptable
 Yes _____ No _____ Must Provide Justification
 Buyer _____ Date _____
 Purchasing Manager _____ Date _____

Invoice / Packing Slip
 Service Approved / Completed
 APA Rec'd Services

Originator _____ Phone _____
 Haz'd Mat'l Appr. _____ Acct. Appr. _____ Date _____
 Approval _____ Date _____
 Pay Terms _____ Approval _____ Date _____
 Shipper _____ FOB _____
 DAS 2207 07/02

QF-57
 REV. 004
 3/1/99

Sincerely,

 Joel Karwat
 Operation Manager

Thank you for the opportunity to provide this quote.

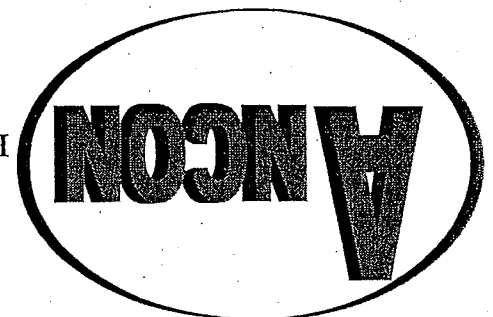
Note: Karen, please alter P.O S3S23710 regarding one lot setup and additional heat treatment charge per Engineering request from Scott on 7-14-2003 for extra material left on part dimension 7.60 - 7.50 mm on 12 pieces. This will be an early partial batch build from the one hundred-piece order to be shipped on 7-25-2003.

Qty.	Part #	Part Name	Price	Delivery
1	26111238 M/P	Outer Tripot Ball	\$150.00	N/A

We are pleased to submit the following quote:

TO: Delphi Saginaw
 Prototype Center
 ATTN: Karen Bishop
 Fax: 989-757-3866

DATE: 07/15/03
 QUOTE # 5493
 VALID FOR 30 DAYS



PROTOTYPE/MACHINE

1755 Wico Rd. * Saginaw, MI 48601 * Phone: (989) 755-0328 * Fax: (989) 755-0330

(A Division of H.E. Services)

FAXED 7-15-03 6442



PROTOTYPE & MACHINE

5117 S. DORT HIGHWAY
FLINT, MI 48507
PHONE (810) 743-4900
FAX (810) 743-8400

INVOICE

Invoice No. 7110000068
Date 8/22/2003
Order No. 7100000207
Shipper ID 71S0000070

BILL TO:	SHIP TO:
H.E. Testing	Matt Burk

PAGE 1

F.O.B. POINT		SHIP VIA		ORDERED BY		CUSTOMER P.O. NO.	
FOB Truck		Truck		MATT BURK		PR333446-006	
ORDER DATE		TERMS		PARADOX SHIPPER		SITE	
8/19/2003		NET 30 DAYS		29070		71MN	
PART NUMBER	QTY ORDERED	UNITS	QTY SHIPPED	QTY BO	PRICE	DISC %	EXT. PRICE
71-1119MP-00	1.0000	EA	1.0000	0.0000	565.000	0.00	565.000
F-1620-1119 YOKE TORSION TEST							

REMIT PAYMENT TO:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Sales Total	565.00
Shipping & Handling	0.00
Misc. Charges	0.00
Tax Total	0.00
	565.00
Less Paid Amount	0.00
TOTAL	565.00

39



Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services - 5117 S. Dort Hwy - Flint, MI 48507 - 810-743-4900 - Fax 810-743-8400



PROTOTYPE & MACHINE

5117 S. DORT HIGHWAY
FLINT, MI 48507
PHONE (810) 743-4900
FAX (810) 743-8400

INVOICE

Invoice No 7110000068
Date 8/22/2003
Order No 7100000207
Shipper ID 71S0000070

BILL TO: Delphi 3900 Holland Ave Saginaw, MI 48601	SHIP TO: Delphi 3900 Holland Ave Saginaw, MI 48601 HES Gerry Turk
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PAGE 1

FOB POINT	SHIP TO	ORDERED BY	CUSTOMER P.O. NO.
FOB Truck	Truck	MATT BURK	PR333446-006
ORDER DATE	TERMS	QUANTITY	SIZE
8/19/2003	NET 30 DAYS	29070	71MN
PART NO.	QTY ORDERED	UNIT	QTY SHIPPED
71-1119MP-00	1.0000	EA	1 0000
PRICE	DISC. %	EXT. PRICE	
565.000	0.00	565.000	

71-1119MP-00

1.0000

EA

1 0000

0.0000

565.000

0.00

565.000

F-1620-1119 YOKE TORSION TEST

Approval By <u>Gerald R. Burk</u>		Invoice Number _____		
Vendor Number _____		Invoice Date _____		
Project Number	Account Number	Client	Cost Code	Amount
PR333446-006				565.00
A/P Receive Date: _____			Total	565.00

EPS
per Matt Burk

REMIT PAYMENT TO:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Sales Total	565.00
Shipping & Handling	0.00
Misc. Charges	0.00
Tax Total	0.00
Less Paid Amount	0.00
TOTAL	565.00

05-44481-rdd Doc 7418-16 Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3b
Ancon Pg 19 of 20

-HES

Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

H.E. Services • 5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400



PROTOTYPE & MACHINE

5117 S. DORT HIGHWAY
FLINT, MI 48507
PHONE (810) 743-4900
FAX (810) 743-8400

INVOICE

Invoice No. 7110000058
Date 8/22/2003
Order No. 7100000207
Shipper ID 7150000070

BILL TO:	SHIP TO:
Delphi 3900 Holland Ave Saginaw, MI 48601	Delphi 3900 Holland Ave Saginaw, MI 48601

PAGE 1

DATE PRINTED		SHIP VIA		ORDERED BY		CUSTOMER C.O. NO.		
FOB Truck		Truck		MATT BURK		PR333448-008		
ORDER DATE		TERM		PARADOX SHIPPER		SHIP		
8/19/2003		NET 30 DAYS		29070		71MN		
PART NUMBER		QTY ORDERED	UNITS	QTY SHIPPED	QTY BO	PRICE	DISC %	EXT PRICE
71-1119MP-00		1.0000	EA	1.0000	0.0000	565.000	0.00	565.000

F-1820-1119 YOKE TORSION TEST

REMIT PAYMENT TO:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 57000
DETROIT MICHIGAN 48267-2742

Sales Total	585.00
Shipping & Handling	0.00
Misc. Charges	0.00
Tax Total	0.00
Less Paid Amount	0.00
TOTAL	585.00



A Division of H. E. Services

PROTOTYPE & MACHINE

SHIPPER NUMBER

029070

1755 Wilcox Road
Saginaw, Michigan 48601
PHONE (989) 755-0330
Fax: (989) 755-0330

Customer

71-1876

**SHIPPING
ORDER**

SHIPPED TO H.E.S.

ADDRESS 225 E. Morley Dr.

CITY Saginaw MI 48601

Matt Buck/Gerry Turke

DATE SHIPPED

8/22/03

CUSTOMER'S
ORDER NUMBER

PR333446-006

INVOICE NUMBER

SHIPPED VIA

QUANTITY
ORDERED

SHIPPED

DESCRIPTION

1

1

F-1620-1119 Yoke Torsion Test

HOW PACKED

RECO
BY

[Signature]

SLS